

Sector	Level of Engagement	Infrastructure	Shared Agreements	Management Costs	Indicative Budgets	Local Initiatives & Support
North Central						
Barnet	LMC and PCT have worked collaboratively Strong clinical engagement	PBC Working Group with LMC	None	No	These have been available since early Summer	Following early and enthusiastic start, momentum seems to have dropped probably due to busy external agendas
Camden	Clinical engagement is gradually increasing, but remains quite low, although practices cover a large population base	Based on 3 levels of engagement across clusters Clusters favoured by PCT PBC and Choice Commissioning Group includes LMC Chair and DPCS	None	No	PCT favour complex model devolving whole budget by practice Discussions have included devolving GMS/PMS as well as OOH and ES	Training being provided by the PCT LMC leading discussions with Camidoc OOH Co-op. Initially to form commissioning arm, but considering moving to provider model (ELIC)
Enfield	1 active locality group. Varied clinical engagement	PCT led steering group Locality groups are being encouraged	None	No	These are planned but no information on timescales	LMC is part of the PBC steering group
Haringey	Planning collaborative groupings with shadow year	PCT led Steering Group	None	No	To be sent to practices by end of September	Haringey set up short life data validation incentive scheme 50% savings to practices
Islington	PCT led collaborative approach External management consultant project managing Varied clinical engagement	3 local commissioning groups (LCGs) each with a Chair. These feed into PCT wide strategy group JDs and selection process undertaken for each LCG Chair	Not developed yet Terms of reference to be developed by Local Commissioning Groups	PCT Is considering reimbursing GPs for clinical time Commissioning groups supported by PCT resources	Indicative budgets and areas where most savings to be made considered at recent PCT wide event	Developed a Referral LES through enhanced services, to encourage practices to review reasons for referral and reflect on best practice. Also considering a significant pump prime incentive to encourage more engagement

KEY: DV = Data Validation DM = Demand Management RMC = Referral Management Centre

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North East						
City and Hackney	<p>PCT led and groups defined prior to consultation</p> <p>Provider co-operative being formed across 3 NEL boroughs called East London Integrated Care (ELIC)</p> <p>ELIC developments continuing in C&H</p>	PBC group – no specific LMC representative	<p>PCT have clear terms of engagement (framework) and savings plan</p> <p>Criteria for accessing savings are performance based were discussed at a recent SJLC</p>	PCT propose to support PBC by resources rather than financially but clinical time will be paid	Not sure if budgets have been circulated	2 long standing incentive schemes which converted to LES under enhanced services, around referral management and reduction of admissions
Newham	<p>ELIC involved</p> <p>4 GP led groups covering all of Newham</p> <p>2 members from each group are part of PCT PBC Group</p>	PCT are encouraging one over-arching Newham group, with tiered engagement	None	Management costs are being debated	Not sure if budgets have been circulated	Considering similar incentive scheme to Haringey, sharing 50% of savings by validating data
Tower Hamlets	<p>ELIC involved</p> <p>Target event</p> <p>Good GP involvement</p> <p>Three Locality based groups</p>	PBC group with all areas represented Steering group and PCT wide events will determine priority clinical areas	None	No	Imminent	Considering at PCT wide Target Event

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North West						
Brent	5 Locality Clusters. Concern about lack of engagement by GPS	Steering groups being formed and cluster boards being appointed to	None	Not agreed	None	Data going to practices. Holding meeting on 8 th Nov. Alternative collaboratives an option.
Ealing	Consortia locality commissioning groups	None so far	Overarching principles not yet agreed.	Not agreed	None.	No data being received by practices
Harrow	Harrow wide group	Being formed	None	£200k identified but no process for allocation agreed	Budget setting not possible yet, because of poor data.	Data validation scheme being drafted.
Hillingdon	LMC led PBC group Structure and proposals for election in place.	None	None	Not agreed	None	LMC has suggested a LES for DV RMC
Hammersmith & Fulham	Open forum for GPs has taken place	No locality groups	None	Not agreed. Central PBC support team	Budgets agreed and to be circulated to practices 2/52 DN/ HV not in.	£70k for incentive scheme to collect data for referrals. PBC preparatory scheme
Hounslow	LMC led PBC Group will be established for Hounslow.	4 localities with overarching steering group.	None	Proposal for practices to invest £1000/practice to cover costs	None	RMC for data collection
Kensington & Chelsea	2 sectors, North and South. Considering merging.	PCT consultant in place	None	Discussing management costs.	None	LES for data validation. 50p per patient.
Westminster	PCT paper proposed	None so far	None	Savings Plan disputed.	None	LES for data validation RMC

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South East/West						
Bexley	3 consortia - locality based. Some practices outstanding.	Framework for PBC Strategy agreed. PBC Steering group being established.	None	None	Issued on 03/04 activity.	DV in place Referral Management in place for some acute providers.
Bromley	4 clusters showing interest.	Steering group, Strategy & Interest groups established.	None	None	None	On going local initiatives Finance not found.
Greenwich	No formal consortia established.	PBC steering group GP and LMC reps.	None	None	None but will move to fair shares asap.	Voluntary DV pilot (3 practices)
Lambeth	No formal groups to date; keen to establish natural community groups	PBC Board with GP, LMC reps & PBC sub group supported by work stream groups.	None	None	Aiming to have drafts for the workshop 2/11.	PCT/PBC workshop on 2/11 - focus on natural community commissioning groups.
Lewisham	4 Neighbourhoods established – 2 practices outstanding	PBC steering group est. 5 key work stream groups Clinical Engagement Data & Info, Finance & Commissioning	Work in progress	Start up costs -no pay back 1year only - £1 per head for DV with agreed outcomes	Draft Indicative budgets released October	18/11 Workshop. Neighbourhood aligned PCT managers. Developing a Task Force to look at all unplanned admissions.
Southwark	Over half of practices have formed into PBC consortia – discussions for remaining.	PBC Steering Group – sub group of PEC. 4 PCT leads assigned to consortia. PCT PBC workshop 2/11	Terms of Engagement in final draft.	Payment to Chairs of the consortia at PEC member rate.	Baseline budget based on 04/05 plan. Actual activity x finance 1 st Qtr 2005.	DV as LES at £1 per patient, with PCT staff support. Piloting OP re design e.g. dermatology.
Sutton & Merton	100% engagement 7-9 consortia.	PBC Board and technical sub group with GP and LMC reps.	Final agreed principles. Full agreement to be confirmed.	1 consortium has Director lead. Seconded PCT officers to others.	Work well in progress via technical sub group.	Named PCT consortia facilitators. DM scheme in place.
Wandsworth	3 locality based consortia	PBC steering group est. as sub group of PEC.	Draft shared agreement.	Agreement made on bid proposal. 1 agreed.	Still under discussion.	Proposed RMC. Information, support given at practice level. Some DV in progress.

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